**Meeting of the Audit and Risk Committee
to be held on Tuesday 16 September 2025 at 4.00pm
at 1st floor Boardroom, Kilmarnock Campus and via Microsoft Teams**

AGENDA

1. Welcome and Declarations of Interest

2. Apologies

3. Minute of the meeting held on 10 June 2025   Paper 1 (C/P)
- ARC Action & Decision Tracker   Paper 1A (P)

4. Matters arising

Part A – For discussion, decision and approval

5. 2024-25 External Audit Progress Report (8)   Paper 2 (R) LW

6. 2025-26 Committee Terms of Reference and Workplan (1)   Paper 3 (P) HD

7. 2025-26 Internal Audit Plan (2/5/14)   Paper 4 (P) ARi

8. Digital Infrastructure Annual Report (18,19)   Paper 5 (R) BJ

Part B – Regular Reporting/Monitoring

9. Assurance Mapping Update (3/4)   Verbal (P) ARi

Part C – Risk Management

10. Risk Management Policy Review (4)   Paper 6 (R) ARi

11. Strategic Risk Register (15)   Paper 7 (R) ARi

Part E – For information

12. AOB

Date of Next Meetings:

Joint ARC & BRIC 18 November 2025 (4-5pm) – Financial Statements only

ARC Tuesday 02 December 2025 at 4.00pm

(C/P) Confirmed minutes will be published;
(P) Papers will be published on the College website;
(R) Papers will not be published for reasons of commercial sensitivity or for reasons of personal data confidentiality